090 - Office of State Treasurer

A001 Accounting and Fiscal Services for Treasury and Trust Funds

The State Treasurer maintains a correct and current account of all monies received and disbursed, classified by fund or account, as well as agency level accounting for investments, distributions, and debt management activity. All cash activity is accounted for and electronically interfaced to the statewide Agency Financial Reporting System (AFRS). (State Treasurer's Service Account)

| | FY 2010 | FY 2011 | Biennial Total |
|-------|-------------|-------------|----------------|
| FTE's | 14.3 | 14.2 | 14.3 |
| GFS | \$0 | \$0 | \$0 |
| Other | \$1,464,000 | \$1,467,000 | \$2,931,000 |
| Total | \$1,464,000 | \$1,467,000 | \$2,931,000 |

Statewide Result Area: Strengthen government's ability to achieve results efficiently

and effectively

Statewide Strategy: Safeguard and manage public funds

Expected Results

Provide quality services.

| and treasury bank transactions. | | | | |
|---------------------------------|---------|--------|--------|----------|
| Biennium | Period | Target | Actual | Variance |
| 2009-11 | 8th Qtr | 95% | 1 | |
| | 4th Qtr | 95% | | |
| 2007-09 | 8th Qtr | 95% | 100% | 5% |
| | 4th Qtr | 95% | 100% | 5% |
| 2005-07 | 8th Qtr | 95% | 100% | 5% |
| | 4th Otr | 95% | 100% | 5% |

Cash in-balance between the state accounting document records

OST is responsible for receiving and disbursing all public monies of the state not required by law to be managed by other state agencies. OST has no control over the volume of transactions; however, we do control the cash and treasury bank transactions. Our goal is to maintain, at least 95 percent of the time, a cash in-balance condition within two days of the close of business throughout the entire fiscal year. We expect to meet or exceed our goal.

A002 Administration

The State Treasurer, a constitutional officer elected to serve a four-year term, is the state's chief fiscal officer. The Treasurer's Office provides banking, investment, debt management, and accounting services for state government, keeping the books and managing taxpayers' money from the time it is collected in taxes until it is spent on programs by the Legislature. The office receives the state's cash resources, invests the money each business day to earn interest, and disburses funds to numerous entities, including agencies, local governments, and active and retired state employees. Office business functions are supported by a fully functional information processing environment. (State Treasurer's Service Account)

| | FY 2010 | FY 2011 | Biennial Total |
|--------|-------------|-------------|----------------|
| FTE's | 11.0 | 11.0 | 11.0 |
| GFS | \$0 | \$0 | \$0 |
| Other: | \$1,061,000 | \$1,064,000 | \$2,125,000 |
| Total | \$1,061,000 | \$1,064,000 | \$2,125,000 |

Statewide Result Area: Strengthen government's ability to achieve results efficiently

and effectively

Statewide Strategy: Safeguard and manage public funds

Expected Results

Promote and maintain public trust and confidence.

A003 Banking Services

The State Treasurer receives and deposits monies remitted to the state, and manages the disbursement of funds to state and local governments, vendors, beneficiaries, claimants, and employees. These banking services are provided to state agencies through the Cash and Warrant Management Division. The division promotes responsible financial practices to ensure the unimpeded inflow of monies to the state's bank accounts and the timely outflow of monies to payees. The warrant management section releases, redeems, and maintains the records of warrants that bear the signature of the State Treasurer. The division also is responsible for the negotiation and management of numerous financial contracts and agreements, and works in cooperation with other state agencies in support of Digital Government initiatives. (State Treasurer's Service Account)

| | FY 2010 | FY 2011 | Biennial Total |
|-------|-------------|-------------|----------------|
| FTE's | 22.6 | 22.5 | 22.6 |
| GFS | \$0 | \$0 | \$0 |
| Other | \$2,244,000 | \$2,248,000 | \$4,492,000 |
| Total | \$2,244,000 | \$2,248,000 | \$4,492,000 |

Statewide Result Area: Strengthen government's ability to achieve results efficiently

and effectively

Statewide Strategy: Safeguard and manage public funds

Expected Results

Promote prudent financial practices and provide quality services.

| State bank average cost per transaction. | | | | |
|--|---------|--------|--------|----------|
| Biennium | Period | Target | Actual | Variance |
| 2009-11 | 8th Qtr | \$0.03 | | |
| | 4th Qtr | \$0.03 | | |
| 2007-09 | 8th Qtr | \$0.03 | \$0.02 | \$(0.01) |
| | 4th Qtr | \$0.03 | \$0.02 | \$(0.01) |
| 2005-07 | 8th Qtr | \$0.03 | \$0.03 | \$0 |
| | 4th Qtr | \$0.03 | \$0.03 | \$0 |

These performance measures depend primarily on OST's ability to competitively procure low fees with financial institutions for bank transactions, educating agencies on the use of the most efficient and cost-effective methods to process transactions, and OST's utilization of new banking technology & state of the art electronic applications. The centralized banking structure allows for significant economies of scale while allowing agencies the flexibility needed to best meet their business needs.

A004 Debt Management Services

Bond Retirement and Interest, Agency 010, is part of the Office of the State Treasurer, and is commonly referred to as Debt Management. The major functions of this activity include support to the State Finance Committee, debt issuance, the State/Local Lease Purchase Program, the School Bond Guarantee program, and payments to bondholders. (State Treasurer's Service Account)

| | FY 2010 | FY 2011 | Biennial Total |
|-------|-------------|-------------|-----------------------|
| FTE's | 13.8 | 13.8 | 13.8 |
| GFS | \$0 | \$0 } | \$0 |
| Other | \$1,510,000 | \$1,513,000 | \$3,023,000 |
| Total | \$1,510,000 | \$1,513,000 | \$3,023,000 |

Statewide Result Area: Strengthen government's ability to achieve results efficiently

and effectively

Statewide Strategy: Safeguard and manage public funds

Expected Results

Promote prudent financial practices and provide quality services.

Percent of school districts issuing voter-approved general obligation bonds choosing to participate in the school bond guarantee program.

| Biennium | Period | Target | Actual | Variance |
|----------|---------|--------|------------|----------|
| 2009-11 | 8th Qtr | 85% | . <u>.</u> | |
| | 4th Qtr | 85% | | |
| 2007-09 | 8th Qtr | 85% | 100% | 15% |
| | 4th Qtr | 85% | 99% | 14% |
| 2005-07 | 8th Qtr | 85% | 99% | 14% |
| | 4th Qtr | 85% | 99% | 14% |

Savings realized by school districts choosing to use the state's guarantee when issuing voter-approved general obligation bonds are based upon the difference between a school district's underlying rating and the program's Aal rating. Often the credit enhancement provided by the program allows a district's bonds to be sold without the purchase of bond insurance. If the district and/or its underwriter does elect to purchase bond insurance, savings are still realized because the cost is lower.

Ratio of the net present value of the savings (after discounts and cost of issuance) compared to the total par value of the bond issue.

| Biennium | Period | Target | Actual | Variance |
|----------|---------|--------|--------|----------|
| 2009-11 | 8th Qtr | 5% | | |
| | 4th Qtr | 5% | | |
| 2007-09 | 8th Qtr | 5% | | |
| 2005-07 | 8th Qtr | 5% | 6.7% | 1.7% |
| | 4th Qtr | 5% | 7.8% | 2.8% |

The Savings/Issue Size performance measure provides a way to assess savings from refundings. A refunding is a procedure whereby an outstanding bond issue is refinancied by a new issue.

The difference of the yields for the COP's maturities compared to the corresponding Municipal Market Data (MMD) yields.

| Biennium | Period | Target | Actual | Variance |
|----------|---------|--------|----------|----------|
| 2009-11 | 8th Qtr | 1% | <u>'</u> | |
| | 4th Qtr | 1% | | |
| 2007-09 | 8th Qtr | 0.27% | 1.02% | 0.75% |
| | 4th Qtr | 0.21% | 0.21% | 0% |
| 2005-07 | 8th Qtr | 0.11% | 0.11% | 0% |
| | 4th Qtr | 0.08% | 0.08% | 0% |

Mechanism to compare the price performance of State of Washington Certificates of Participation (COP) with the prices achieved by other municipal market issuers. The MMD AAA scale is a daily 1 - 30 year yield curve published by Thomson Financial based upon secondary and primary market information from around 50 different dealers and institutional investors. The lower the ratio for state COPs compared to the MMD AAA scale, the better the financing has been received by the market.

The difference of the yields for the general obligation bonds maturities compared to the corresponding Municipal Market Data (MMD) yields.

| Biennium | Period | Target | Actual | Variance |
|----------|---------|--------|--------|----------|
| 2009-11 | 8th Qtr | 0.25% | | |
| | 4th Qtr | 0.25% | | |
| 2007-09 | 8th Qtr | 0.2% | 0.2% | 0% |
| | 4th Qtr | 0.12% | 0.12% | 0% |
| 2005-07 | 8th Qtr | 0.18% | 0.18% | 0% |
| | 4th Qtr | 0.14% | 0.14% | 0% |

Mechanism to compare the price performance of State of Washington general obligation bonds with the prices achieved by other municipal market issuers. The MMD AAA scale is a daily 1 - 30 year yield curve published by Thomson Financial based upon secondary and primary market information from around 50 different dealers and institutional investors. The lower the ratio for state general obligation bonds compared to the MMD AAA scale, the better the financing has been received by the market.

A005 Investment Services

The Investment Division invests a pool of the state's operating and capital cash reserves for maximum return under defined risk parameters, while still providing sufficient liquidity to meet agency cash requirements. The Investment Division also separately invests and administers the Local Government Investment Pool (LGIP), a pooled investment program which serves more than 400 local government cash managers. Pooled investments and other services allow state and local governments to share in the expertise of the State Treasurer and its investment staff, and reap the benefits of the economies of scale. (State Treasurer's Service Account)

| | FY 2010 | FY 2011 | Biennial Total |
|-------|-------------|-------------|----------------|
| FTE's | 9.7 | 9.6 | 9.7 |
| GFS | \$0 | \$0 | \$0 |
| Other | \$1,114,000 | \$1,117,000 | \$2,231,000 |
| Total | \$1,114,000 | \$1,117,000 | \$2,231,000 |

Statewide Result Area: Strengthen government's ability to achieve results efficiently

and effectively

Statewide Strategy: Safeguard and manage public funds

Expected Results

Promote prudent financial practices and provide quality services.

| Local Government Investment Pool - Incremental value of LGIP compared to comparable privately managed money funds (dollars in thousands). | | | | |
|---|---------|----------|----------|----------|
| Biennium | Period | Target | Actual | Variance |
| 2009-11 | 8th Qtr | \$17,500 | | |
| | 4th Qtr | \$7,800 | | |
| 2007-09 | 8th Qtr | \$22,500 | \$66,742 | \$44,242 |
| | 4th Qtr | \$14,000 | \$50,633 | \$36,633 |
| 2005-07 | 8th Qtr | \$13,200 | \$24,930 | \$11,730 |
| | 4th Qtr | \$13,200 | \$20,595 | \$7,395 |

Treasury and Trust Funds - Incremental value of active internal investment compared to overnight investment of all available funds (dollars in thousands).

| Biennium | Period | Target | Actual | Variance |
|----------|---------|----------|------------|------------|
| 2009-11 | 8th Qtr | \$15,475 | | |
| | 4th Qtr | \$28,950 | | |
| 2007-09 | 8th Qtr | \$30,146 | \$124,655 | \$94,509 |
| | 4th Qtr | \$3,405 | \$57,287 | \$53,882 |
| 2005-07 | 8th Qtr | \$0 | \$(9,713) | \$(9,713) |
| | 4th Qtr | \$264 | \$(15,211) | \$(15,475) |

The incremental value of an active investment program is subject to wide variation due to the shape of the yield curve, the direction of interest rates, treasury cash flow patterns and the investment strategies employed. It may even be negative.

Grand Total

| : | FY 2010 | FY 2011 | Biennial Total |
|-------|-------------|-------------|----------------|
| FTE's | 71.4 | 71.1 | 71.3 |
| GFS | \$0 | \$0 | \$0 |
| Other | \$7,393,000 | \$7,409,000 | \$14,802,000 |
| Total | \$7,393,000 | \$7,409,000 | \$14,802,000 |